

Pakistan



Introduction

Oxford Policy Management is committed to helping low- and middle-income countries achieve growth and reduce poverty and disadvantage through public policy reform. We provide analytical and practical support throughout the policy cycle, from research and policy design, to implementation, performance monitoring, and evaluation.

With over 40 years' experience and more than 400 staff across a global network of offices, we work across the policy cycle to deliver projects that deliver real and lasting change.

We facilitate change by working with leaders and key reformers within and outside of government to build teams capable of solving policy implementation challenges. We work in all areas of economic and social policy and governance, including health, finance, education, climate change, and public sector management. We draw on our local and international sector experts to provide the very best evidence-based support.

We have been working in Pakistan since the mid-90s and established our permanent office in the country in 2007. Since then, we have developed extensive expertise in delivering projects across the policy cycle, including implementation of large-scale programmes, evaluations, and support to project delivery in Pakistan.

Our experience in Pakistan has given us a true understanding of the development landscape. We have worked across all levels of government, whether federal, provincial or district. At Federal level, we continue to work with the ministries of Finance, Planning and Development, Health services, Climate Change and Poverty Alleviation Division. At the provincial and district levels, we work with Finance as well as Planning and Development in all four provinces. More specifically, we have worked with the health department in Khyber Pakhtunkhwa, Punjab Gilgit-Baltistan; Education department in Sindh; and Environment department in Punjab.

We have worked with almost all major donors, in the country such as the FCDO, EU, KFW and UNICEF.

” Successful development requires us to know what works and what does not, and through which channels, so we can better inform future policy and action.

Rauf Khan

COUNTRY DIRECTOR

Our Projects

- **Health:** Two of our recent projects are **Technical Assistance to Improve Health Service Delivery in Pakistan (IHSDP)**–Punjab, Khyber Pakhtunkhwa, and Federal Area (2019-2022; £4.9 million) and **Technical Assistance for Social Health Protection Insurance KFW Development Bank** (2015-2023; €1.5 million). These two programmes laid the groundwork for FCDO funded Evidence for Health (E4H) – a £12 million, demand-driven technical assistance programme (2023-2027) aimed at elevating Pakistan’s healthcare infrastructure.
- **Poverty and Social Protection:** OPM’s Poverty and Social Protection team provides expertise across the policy cycle; the team possesses a cross-cutting focus on poverty and inequality in diverse contexts, including shock-responsive social protection. Notable projects include **Child Protection-Case Management and Referral System** (2018-2022; \$2.5 million), and **Evaluation of the Benazir Income Support Programme (BISP)** (2013-2016; \$2.45 million).
- **Governance:** OPM has a long track record of successfully managing large and complex governance programmes in Pakistan. These programmes include **Sub-National Governance (SNG) II** programme in Punjab and Khyber Pakhtunkhwa (2019-2025; £31 million) and **Public Financial Management Support Programme for Pakistan (PFM SPP II)** (2020-2024; €12.5 million). OPM has also successfully implemented the first phase of SNG (2013-2018; £30.2 million), and PFM SPP I (2014-2020; €16 million).
- **Education:** OPM supports the education system in Pakistan to deliver improved education and life outcomes, especially for the most hard-to-reach and marginalised children and youth. Projects include the **Sindh Education through Non-State Actors (SENSA)** (2016-2021; £9.8 million), **Performance evaluation of Punjab Education Sector Programme (PESP-2)** (2017-2021; £1.49 million), the **Evidence generation and design of non-formal education to job placement programme for out of school adolescents** (2022-2023; PKR 82.5 million) and the **Data and Research in Education (DARE)** project (2023-2026; £9.3 million).
- **Climate change and disaster response management:** OPM is an emerging sector leader in climate change including climate adaptation, mitigation, disaster risk reduction, disaster risk financing, climate governance and climate finance in Pakistan. We have completed FCDO-funded **Climate Resilient Health system study** (2021-2022), the World Bank funded **Industrial Decarbonization and Energy Efficiency Scoping study** (2021-2023) as well as **Readiness Support Plan** (2023) in carbon markets. We are a technical assistance partner for GIZ **Strengthening Adaptation for Resilience Programme** (2022-2025) to strengthen the access to international climate finance, and MEL partner for **South Asian Water and Sanitation Initiative** (2020-2024) for DFAT. Our work on **Action on Climate Today (ACT)**, spanned five years and was funded by FCDO/DFID (2014-19).
- **Research and Evidence:** The design and implementation of surveys (quantitative and qualitative) is a core strength of OPM, and we are active in the survey market of Pakistan for the past many decades now. We carried out the baseline, followed by three impact evaluations, for BISP / *Ehsaas programme*, which is the largest social safety net programme in Pakistan which caters to over 6 million families. We have also carried out the **evaluation of the Lady Health Workers (LHW) programme** that was instrumental in changing the family planning programming in Pakistan. We are currently implementing the independent evaluation of the FCDO-funded **AAWAZ II** (voice & accountability) programme (2022-2024; £1.6 million), and the EU-funded **Projects Evaluation Plan** (2023-2026; €2.1 million), which aims to carry out independent evaluations of 15 EU-funded projects and programmes across Pakistan.



Our purpose is to improve lives through sustainable policy change in low- and middle-income countries.



Find out more

For further information visit opml.co.uk or email: info.pakistanoffice@opml.co.uk

OPMglobal    