73/73	COMMUNICATION ON PROGRESS QUESTIONNAIRE	Oxford Policy Management Limited	No. of questions 73/73
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R2. What is the time period covered by your Communication on Progress? (MM/YYYY - MM/YYYY)

Please share the date range of the reporting period used for the Communication on Progress option you select.

30th March 2023 - 29th March 2024

CEO Statement of Continued Support

CEO Statement of Continued Support

To our stakeholders,

I am pleased to confirm that Oxford Policy Management Limited reaffirms its support of the Ten Principles of the United Nations Global Compact in the areas of Human Rights, Labour, Environment, and Anti-Corruption.

In this annual Communication on Progress, we disclose our continuous efforts to integrate the Ten Principles into our business strategy, culture, and daily operations, and contribute to United Nations goals, particularly the Sustainable Development Goals.

Sincerely yours,

Mark Henstridge
Chief Executive Officer
Oxford Policy Management Ltd

	I am the CEO or highest-level executive.
0	I have received permission to sign on behalf of the CEO or highest-level executive.

Governance

Policies and Responsibilities

G1. Does the board/highest governance body or most senior executive of the company:

(Select all that apply)

Issue an annual statement about the relevance of sustainable development to the company
Issue an annual statement that addresses impacts on both people and the environment
Issue an annual statement highlighting a zero tolerance for corruption
Sign off on organizational sustainability targets
Supervise Environmental, Social, and Governance reporting
Regularly review potential risks related to the business model
None of the above

G1A. (Optional) Please provide additional information:

We have a Fraud and Corruption control plan that sets out our zero tolerence.

G2. Does the company have a publicly stated commitment regarding the following sustainability topics?

(Select one answer per line)(i)

	No, this is not a current priority	No, but we plan to within the next two years	Yes, and the commitment is focused on our own operations	Yes, and the commitment includes our own operations and suppliers	Yes, and the commitment includes our own operations and the value chain (e.g., suppliers, consumers, communities, other business relationships)
Human Rights	0	S	0	0	0
Labour Rights/Decent Work	0	0	0	0	\checkmark
Environment	0	0	0	0	\checkmark
Anti-Corruption	0	0	0	0	\checkmark

G2A. (Optional) Please upload supporting documentation if applicable:

(Uploaded file cannot exceed 50MB)

ENVIRONMENTAL POLICY.PDF

G2A. (Optional) Please upload supporting documentation if applicable (2/2):

(Uploaded file cannot exceed 50MB)

FRAUD-AND-CORRUPTION-CONTROL-PLAN.PDF

G3. Does the company have a code of conduct in place regarding each of the following sustainability topics? *(Select one answer per line)*(i)

Select one answer per line)	j) No one is specifically responsible for this topic	Yes, with limited influence on outcomes (e.g., limited access to internal information, limited decision-making authority)	Yes, with moderate influence on outcomes (e.g., has access to relevant information, reports to senior manager)	Yes, with direct influence of some outcomes (e.g., has access to relevant information, includes one or more senior manager with decision making rights)	Yes, with direct influence at the highest levels of the company (e.g., has access to relevant information, includes most senior members of company)
	No one is specifically	influence on outcomes (e.g., limited access to internal information, limited decision-making	influence on outcomes (e.g., has access to relevant information, reports to senior	of some outcomes (e.g., has access to relevant information, includes one or more senior manager with decision making	at the highest levels of the company (e.g., has access to relevant information, includes most senior members o
	j)				
Anti-Corruption	ppointed an individual or g	roup responsible for each	of the following sustain	ability topics?	
	0	0	0	0	•
Invironment	0	0	\bigcirc	\bigcirc	
_abour Rights/Decent Work	0	0	0	0	\bigcirc
luman Rights	0	0	0	0	\checkmark
	No, this is not a current priority	No, but we plan to within the next two years	Yes, focused on employees	Yes, focused on employees and suppliers	chain (e.g., suppliers, consumers, communitie other business relationships)

	No one is specifically responsible for this topic	Yes, with limited influence on outcomes (e.g., limited access to internal information, limited decision-making authority)	Yes, with moderate influence on outcomes (e.g., has access to relevant information, reports to senior manager)	Yes, with direct influence of some outcomes (e.g., has access to relevant information, includes one or more senior manager with decision making rights)	Yes, with direct influence at the highest levels of the company (e.g., has access to relevant information, includes most senior members of company)
Environment	0	0	<	0	0
Anti-Corruption	0	0	0	0	\bigcirc

G4A. (Optional) Please provide additional information:

Our HR Director sits on our Senior Management team and our Chief Financial Officer sits on the Board.

G5. Does the company have a formal structure(s) (such as a cross-functional committee) to address each of the following sustainability topics? *(Select one answer per line)*

	No formal structure	Yes, with limited influence on outcomes (e.g., limited access to internal information necessary to understand risks, poor representation from relevant departments or functions)	Yes, with moderate influence on outcomes (e.g., includes representatives of some functions, departments, or business units most relevant for addressing the risks concerned, has access to relevant information, reports to senior manager)	Yes, with direct influence on some outcomes (e.g., includes representatives of functions, departments, or business units most relevant for addressing the risks concerned, has access to relevant information, involves one or more members of senior management)	Yes, with direct influence at the highest level of the company (e.g., full access to relevant information, involves members at highest level of the company)
Human Rights	0	0	0	0	
Labour Rights/Decent Work	0	0	0	0	S
Environment	\checkmark	0	0	0	0
Anti-Corruption	\bigcirc	0	0	\bigcirc	

G5A. (Optional) Please provide additional information:

We have two subcommittees of our Board - the People and Organisation Committee, and Finance, Audit, Risk, and Compliance Committe that are accountable for most of these topics

Prevention

G6. Does the company have a process(es) to assess risk?

(Select one answer per line)(i)

	No, this is not a current priority	No, but we are planning to develop on within the next two years	Yes, related to our own operations	Yes, related to our own operations and suppliers	Yes, related to our own operations and the value chain (e.g., suppliers, consumers, communities, other business relationships)
Human rights risks	0	0	0	0	
Labour rights risks	0	0	0	0	
Environmental risks	0	0	0	0	
Corruption risks	0	0	0	0	

G6A. (Optional) Please provide additional information:

OPM operates risk registers at all levels at the companies which are managed by an overall Risk Management Framework agreed by the Board

G6.1. During the assessment of risk, has the company identified suppliers and/or other business relationships where the risk related to human rights, labour, environment and/or anti-corruption may be particularly severe? *(Select one answer per line)*

	No	Yes
Human rights risks	\bigcirc	0
Labour rights risks	\bigcirc	0
Environmental risks	\bigcirc	0
Corruption risks		0

G7. Does the company have a due diligence process through which it identifies, prevents, mitigates, and accounts for actual and potential negative impacts on sustainability topics?

(Select one answer per line)(i)

	No, this is not a current priority	No, but we plan to within the next two years	Yes, related to our own operations	Yes, related to our own operations and suppliers	Yes, related to our own operations and the value chain (e.g., suppliers, consumers, communities, other business relationships)
Human rights risks	0	0	0	0	
Labour rights risks	0	0	0	0	
Environmental risks	0	0	0	0	
Corruption risks	0	0	0	0	

G7A. (Optional) Please provide additional information:

G7.1. During the due diligence process, has the company identified those suppliers and/or other business relationships where the risk of adverse impacts on human rights, labour, environment and/or anti-corruption may be particularly severe? *(Select one answer per line)*

	No	Yes
Human rights risks	\bigcirc	0
Labour rights risks	\bigcirc	0
Environmental risks	\bigcirc	0
Corruption risks	\bigcirc	0

G7.1A. (Optional) Please provide additional information:

All suppliers are reviewed in the same way

Concerns and Grievance Mechanisms

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G8. Does the company have a process(es) through which members of the company's workforce can raise concerns about the company's conduct on sustainability topics? *(Select one option)*(i)

	No, this is not a current priority	No, but we plan to within two years	Yes, we have an informal process (e.g., through supervisors, others)	Yes, we have a formal process
Human rights risks	0	0	0	\bigcirc
Labour rights risks	0	0	0	\bigcirc
Environmental risks	0	0	0	\bigcirc
Corruption risks	0	0	0	\bigcirc

G8A. (Optional) Please provide additional information:

This is covered by our whistleblowing policy and hotline as well though our Staff Consultative Committee

G8.1. Please provide additional detail regarding the process(es) the company has through which members of the company's workforce can raise concerns about the company's conduct.

(Select one answer per line)(i)

	No	Yes
Is the process communicated to all employees/workers in local languages?	\bigcirc	\bigcirc
Is the process available to non-employees (e.g., suppliers, consumers, communities, and other business relationships)?	0	\checkmark
Is the process confidential (e.g., whistleblowing process)?	0	\bigcirc

	No	Yes
Are there processes in place to avoid retaliation?	0	\bigcirc
Can concerns be raised about suppliers or other business relationships (e.g., clients, partners, etc.)?	\bigcirc	
Other (Please provide additional information)		0

G8.1A. (Optional) Please provide additional information:

More information can be found on our website https://www.opml.co.uk/reporting-concern-whistleblowing

Lessons

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G9. How does the company capture lessons regarding each of the following sustainability topics? (Select one answer per line)					
	No lessons are regularly captured	Conducts investigation/review of incidents as needed	Conducts investigation/review of incidents and changes organizational policies, processes, and practices accordingly	Conducts investigation/review and leverages learnings to influence both internal and external affairs	
Human Rights	0	0	0	S	
Labour Rights/Decent Work	0	0	0	S	

		investigation/review idents as needed	of incidents and changes organizational policies, processes, and practices accordingly	Conducts investigation/review and leverages learnings to influence both internal and external affairs
Environment	0	0	0	\bigcirc
Anti-Corruption	0	0	0	S
cutive Pay G10. Is executive pay linked Select one answer per line)(i)	to performance on one or more of the foll	owing sustainability	topics?	
G10. Is executive pay linked	to performance on one or more of the foll No, this is not a current priority	No, but we pla	topics? n to within the next two years	Yes
G10. Is executive pay linked		No, but we pla	n to within the next two	Yes
G10. Is executive pay linked Select one answer per line)	No, this is not a current priority	No, but we pla	n to within the next two	Yes O O
G10. Is executive pay linked Select one answer per line)	No, this is not a current priority	No, but we pla	n to within the next two	Yes O O O

Board Composition

G11. Please provide details regarding the company's board/highest governance body.

(Select one answer per line, if 'Known', include the value) $\hat{{
m l}}$

	Known	Not applicable	Number (Please input answer as a whole number (e.g., 95% = 95))
Total number of board members (#)	\bigcirc	0	7
Male (%)	\checkmark	0	71
Female (%)	\bigcirc	\bigcirc	29
Non-binary (%)	\bigcirc	\bigcirc	0
Under 30 years old (%)		0	0
30-50 years old (%)	\bigcirc	0	29
Above 50 years old (%)	\bigcirc	0	71

15
29
71

Data Assurance

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G12. Do you produce sustainability reporting according to:

(Select all that apply)(i)

National/local regulation on sustainability

Security exchange regulations

	Non-Financial Reporting Directive of the European Union (NFRD)/Corporate Sustainability Reporting Directive (CSRD)
	Global Reporting Initiative (GRI)
	Sustainability Accounting Standards Board (SASB, now consolidated into the IFRS Foundation)
	International Integrated Reporting Council (IIRC, now consolidated into the IFRS Foundation)
	Climate Disclosure Standards Board (CDSB, now consolidated into the IFRS Foundation)
	Task Force on Climate-related Financial Disclosures (TCFD)
	Other voluntary frameworks (Please provide additional information)
	No sustainability reporting according to any frameworks nor regulations outside of this Communication on Progress
G12A. Other voluntary frameworks (Please provide additional information We provide information to the International Aid Transparency Initiative (IATI)):

G13. Is the information disclosed in this questionnaire assured by a third-party?

(Select all that apply)(i)

Limited assurance for minority of metrics (e.g., GHG emissions only)

Limited assurance for majority of metrics

	Reasonable assurance for minority of metrics
	Reasonable assurance for majority of metrics
	Other (Please provide additional information)
	No assurance for any metrics
man Rights	
9	
Materiality (including Saliency)	
HR1. Which of the following has the c	company identified as material human rights topics connected with its operations and/or value chain, whether It severe potential negative impacts on people) or another basis?
HR1. Which of the following has the obseed on their salience (e.g., the mos	company identified as material human rights topics connected with its operations and/or value chain, whether
HR1. Which of the following has the obseed on their salience (e.g., the mos	company identified as material human rights topics connected with its operations and/or value chain, whether It severe potential negative impacts on people) or another basis? Freedom of association and the effective recognition of the right to collective
HR1. Which of the following has the observed on their salience (e.g., the mose <i>(Select all that apply)</i>	company identified as material human rights topics connected with its operations and/or value chain, whether at severe potential negative impacts on people) or another basis? Freedom of association and the effective recognition of the right to collective bargaining
HR1. Which of the following has the obseed on their salience (e.g., the most (Select all that apply)(i)	company identified as material human rights topics connected with its operations and/or value chain, whether it severe potential negative impacts on people) or another basis? Freedom of association and the effective recognition of the right to collective bargaining Child labour
HR1. Which of the following has the obseed on their salience (e.g., the most (Select all that apply)(1)	company identified as material human rights topics connected with its operations and/or value chain, whether it severe potential negative impacts on people) or another basis? Freedom of association and the effective recognition of the right to collective bargaining Child labour Forced labour

Freedom of expression
Access to water and sanitation
Digital security / privacy
Gender equality and women's rights
Rights of indigenous peoples
Rights of refugees and migrants
Other

Commitment

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HR2. Does the company have a policy commitment in relation to the following human rights topics?

(Select one answer per line, if 'Yes', include the value) (\hat{i})

	No, and we have no plans to develop a policy	No, but we plan to within the next two years	Yes, included within a broader policy or as a stand-alone policy	Year policy last reviewed (YYYY)
Freedom of expression	0	0		2023
Access to water and sanitation	0	0		2023

No, and we have no plans to develop a policy	No, but we plan to within the next two years	Yes, included within a broader policy or as a stand-alone policy	Year policy last reviewed (YYYY)
0	0		2023
0	0	\checkmark	2023
0	0		2024
0	0	\checkmark	2024
			No, and we have no plans to No, but we plan to within the develop a policy next two years policy or as a stand-alone policy

HR2A. (Optional) Please provide additional information:

We don't have specific policies for Freedom of Expression, water and sanitation or refugee rights but these subjects are covered under other policies such as recruitment, and our employee contract. OPM also has a Diversity and Inclusion committee which has it's own action plan and a Staff Consultative Committee which represents staff in discussion with senior management.

HR2A. (Optional) Please upload supporting documentation if applicable:

(Uploaded file cannot exceed 50MB)

EQUALITIES DIVERSITY INCLUSION POLICY.PDF

HR2A. (Optional) Please upload supporting documentation if applicable (2/2): *(Uploaded file cannot exceed 50MB)*

DATA PROTECTION POLICY.PDF

HR2.1. For each human rights policy commitment, is it: *(Select all that apply)*(i)

(Select all that apply)	\mathcal{N}							
	Aligned with international human rights standards	Publicly available	Approved at most senior level of the company	Applied to the company's own operations	Applied to the company's own operations and suppliers	Applied to the company's own operations and the value chain (e.g., suppliers, consumers, communities, other business relationships)	Developed involving human rights expertise from inside and outside the company	Other (Please provide additional information)
Freedom of expression			\checkmark					
Access to water and sanitation			\checkmark					
Digital security / privacy		\checkmark	\checkmark	\checkmark	\checkmark	\checkmark		
Gender equality and women's rights			~		\checkmark			

Rights of indigenous peoples						
Rights of refugees and migrants						
vention HR3. Within the repor	ting period, has the c	company engaged with	potentially affected a	stakeholders or their	legitimate representat	ives in relation to the
ollowing human righ	ts topics?					
		To better understand the risks/impacts in question	To discuss potential ways to prevent or mitigate the risks/impacts in question	To agree on a way to prevent/mitigate the risks/impacts in question	To assess progress in preventing/mitigating the risks/impacts in question	To collaborate in the prevention/mitigation of the risks/impacts in question
Select one answer per lin	e)(j) No engagement on	the risks/impacts in	ways to prevent or mitigate the risks/impacts in	prevent/mitigate the risks/impacts in	preventing/mitigating the risks/impacts in	prevention/mitigation of the risks/impacts
<i>Select one answer per lin</i> Freedom of expression	e)(j) No engagement on	the risks/impacts in	ways to prevent or mitigate the risks/impacts in	prevent/mitigate the risks/impacts in	preventing/mitigating the risks/impacts in	prevention/mitigation of the risks/impacts
Following human right Select one answer per lin Freedom of expression Access to water and sanitation Digital security / privacy	e)(i) No engagement on this topic	the risks/impacts in	ways to prevent or mitigate the risks/impacts in	prevent/mitigate the risks/impacts in	preventing/mitigating the risks/impacts in	prevention/mitigation of the risks/impacts

	No engagement on this topic	To better understand the risks/impacts in question	To discuss potential ways to prevent or mitigate the risks/impacts in question	To agree on a way to prevent/mitigate the risks/impacts in question	To assess progress in preventing/mitigating the risks/impacts in question	To collaborate in the prevention/mitigation of the risks/impacts in question
Rights of indigenous peoples	I	0	0	0	0	0
Rights of refugees and migrants	<	0	0	0	0	0

HR3A. (Optional) Please provide additional information:

The company will discuss relevant issues with our Staff Consultative Committee as and when issues arise rather than in a coordinated manner.

HR4. What type of action has the company taken within the reporting period with the aim of preventing/mitigating the risks/impacts associated with the following human rights topics?

(Select all that apply)(i)

	No action within reporting period	Provided internal training/capacity building for the direct workforce	Built capacity among relevant business relationships (e.g. partners, suppliers, clients, etc.)	Conducted an audit process and/or corrective action plan	Collective action with peers or other stakeholders to address the issue	Collaborated with governmental or regulatory bodies	Other (Please provide additional information)
Freedom of expression							

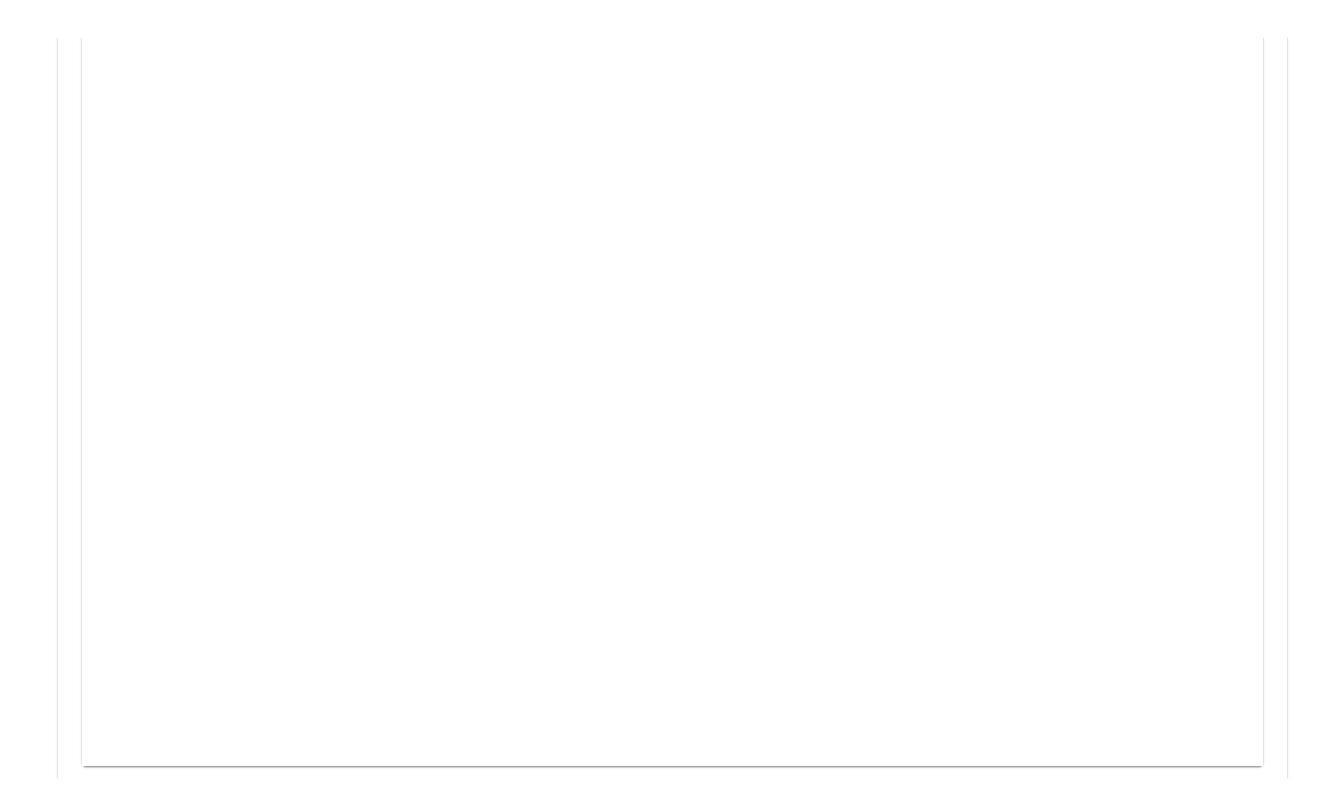
	No action within reporting period	Provided internal training/capacity building for the direct workforce	Built capacity among relevant business relationships (e.g. partners, suppliers, clients, etc.)	Conducted an audit process and/or corrective action plan	Collective action with peers or other stakeholders to address the issue	Collaborated with governmental or regulatory bodies	Other (Please provide additional information)
Access to water and sanitation	\checkmark						
Digital security / privacy			\checkmark				
Gender equality and women's rights		\checkmark			\checkmark		
Rights of indigenous peoples					\checkmark		
Rights of refugees and migrants							
HR4A. (Optional) F	Please provide addi	tional information:					
As per previous q	uestion						

HR5. Who receives training for the following human rights topics? *(Select all that apply)*(i)

	No training provided	Select employees	All employees	Contractors	Direct suppliers	Indirect suppliers	Other - such as partners, clients, etc.
Freedom of expression	\checkmark						
Access to water and sanitation	\checkmark						
Digital security / privacy			\checkmark				
Gender equality and women's rights			\checkmark				
Rights of indigenous peoples	\checkmark						
Rights of refugees and migrants							
HR5A. (Optional) Ple		ditional information: ed in training on other is					

HR6. How does the company assess progress in preventing/mitigating the risks/impacts associated with the following human rights topics? *(Select one answer per line)*

	No monitoring of progress	Review topics on ad hoc basis	Set annual targets/goals, track progress over time (internal programmes only)	Set annual targets/goals, track progress over time (internal and external programmes)	Other (Please provide additional information)
Freedom of expression		0	0	0	0
Access to water and sanitation	\bigcirc	0	0	0	0
Digital security / privacy	0	0	0	S	0
Gender equality and women's rights	0	0	0		0
Rights of indigenous peoples	\bigcirc	0	0	0	0
Rights of refugees and migrants	\bigcirc	0	0	0	0



HR7. Within the reporting period, has the company been involved in providing or enabling remedy if it has caused or contributed to adverse impact(s) associated with the following human rights topic(s)?

(Select one answer per line)(i)

	No remedy provided/enabled	Yes, remedy provided/enabled	No adverse impact identified or caused	Choose to not disclose
Freedom of expression	0	0	S	0
Access to water and sanitation	0	0	\bigcirc	\bigcirc
Digital security / privacy	0	0	\bigcirc	0
Gender equality and women's rights	0	0		0
Rights of indigenous peoples	0	0		0
Rights of refugees and migrants	0	0		0

HR8. Briefly describe additional relevant, practical actions the company has taken within the reporting period and/or plans to take to implement the human rights principles, including any challenges faced and actions taken towards prevention and/or remediation.

Not applicable

Labour

Commitment

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L1. Does the company have a policy in relation to the following labour rights topics? (Select one answer per line, if 'Yes', include the value)									
	No, and we have no plans to develop a policy	No, but we plan to within the next two years	Yes, included within a broader policy or as a stand-alone policy	Not applicable (Please provide additional information)	Year policy last reviewed (YYYY)				
Freedom of association and the effective recognition of the right to collective bargaining	0	0	0						
Forced labour	0	0	\checkmark	0	2024				

No, and we have no plans to develop a policy	No, but we plan to within the next two years	Yes, included within a broader policy or as a stand-alone policy	Not applicable (Please provide additional information)	Year policy last reviewed (YYYY)
0	0	\checkmark	0	2024
0	0	⊘	0	2024
0	0		0	2016
0	0		0	2024
			No, and we have no plans No, but we plan to within to develop a policy the next two years	No, and we have no plans No, but we plan to within to develop a policy the next two years

L1A. Not applicable (Please provide additional information):

OPM's staff contracts do not include rights of collective bargaining but the organisation has a Staff Consultative Committee which advocates on behalf of staff in discussions with senior management.

L1A. (Optional) Please upload supporting documentation if applicable: *(Uploaded file cannot exceed 50MB)*

SAFEGUARDING POLICY.PDF

L1A. (Optional) Please upload supporting documentation if applicable (2/2): *(Uploaded file cannot exceed 50MB)*

ANTI SLAVERY AND HUMAN TRAFFICKING POLICY.PDF

L1.1. For each labour rights policy commitment, is it: *(Select all that apply)*(i)



Safe and healthy working environment	\checkmark	\checkmark	\checkmark			
Working conditions (wages, working hours)			~	~		

L1.1A. (Optional) Please provide additional information:

More information can be found on our website https://www.opml.co.uk/our-policies-and-reporting

Prevention

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L2. Within of the reporting period, has the company engaged with affected stakeholders or their legitimate representatives in relation to the following labour rights topics?

(Select one answer per line)(i)

	No engagement on this topic	To better understand the risks/impacts in question	To discuss potential ways to prevent or mitigate the risks/impacts in question	To agree on a way to prevent/mitigate the risks/impacts in question	To assess progress in preventing/mitigat ing the risks/impacts in question	To collaborate in the prevention/mitigat ion of the risks/impacts in question	Other (Please provide additional information)
Freedom of association and the effective recognition of the right to collective bargaining		0	0	0	0	0	0
Forced labour		\bigcirc	\bigcirc	0	\bigcirc	0	0
Child labour		0	0	0	0	0	0
Non-discrimination in respect of employment and occupation	0	0	0	0	0	<	0
Safe and healthy working environment	0	0	S	0	0	0	0
Working conditions (wages, working hours)	0	0	0	0	⊘	0	0

L2A. (Optional) Please provide additional information:

OPM enagges with our Staff Consultative Committee as and when issues arise and once a year through and anonymised staff survey where all staff can raise issues or concerns.

L3. What type of action has the company taken within the reporting period with the aim of preventing/mitigating the risks/impacts associated with the following labour rights topics?

(Select all that apply)

	No action within reporting period	Provided internal training/capacity building for the direct workforce	Built capacity among relevant business relationships (e.g., suppliers, consumers, communities)	Conducted an audit process and/or corrective action plan	Collective action with peers or other stakeholders, in particular workers' organizations, to address the issue	Collaborated with governmental or regulatory bodies	Other (Please provide additional information)
Freedom of association and the effective recognition of the right to collective bargaining							
Forced labour	\checkmark						
Child labour	\checkmark						
Non-discrimination in respect of employment and occupation							
Safe and healthy working							

	No action within reporting period	Provided internal training/capacity building for the direct workforce	Built capacity among relevant business relationships (e.g., suppliers, consumers, communities)	Conducted an audit process and/or corrective action plan	Collective action with peers or other stakeholders, in particular workers' organizations, to address the issue	Collaborated with governmental or regulatory bodies	Other (Please provide additional information)
environment							
Working conditions (wages, working hours)							
	No training provided	Select employees	All employees	Contractors	Direct suppliers	Indirect suppliers	Other - such as partners, clients, etc.
Freedom of association and the effective recognition of the right to collective bargaining							
Forced labour							
Child labour			✓ ✓				

	No training provided	Select employees	All employees	Contractors	Direct suppliers	Indirect supplie	Other - such as rs partners, clients, etc.
employment and occupation							
Safe and healthy working environment			\checkmark				
Working conditions (wages, working hours)							
	mpany assess p			onsultative Committee w			
		nitoring of Revi ogress	ew topics on ad hoc basis	Set annual targets/goa track progress over tir (internal programme only)	ne track progre s (internal a		Other (Please provide additional information)
Freedom of association and the effective recognition of the right collective bargaining		<	0	0	(С	0

	No monitoring of progress	Review topics on ad hoc basis	Set annual targets/goals, track progress over time (internal programmes only)	Set annual targets/goals, track progress over time (internal and external programmes)	Other (Please provide additional information)
Forced labour	0	0	0	\checkmark	0
Child labour	0	0	0	S	0
Non-discrimination in respect of employment and occupation	0	0		0	0
Safe and healthy working environment	0		0	0	0
Working conditions (wages, working hours)	0	☑	0	0	0

Performance

L6. Do(es) the existing collective bargaining agreement(s) provide(s) more favourable rights than those provided in legislation, where appropriate? *(Select all that apply)*

Yes, by providing more favourable conditions related to wages

Yes, by providing more favourable conditions related to working hours

	Yes, by providing mor sick leave	e favourable conditions related to health coverage and/or				
		Yes, by providing additional rights not otherwise provided (Please provide additional information)				
	There is (are) no exist	ing collective bargaining agreement(s)				
	No					
L7. Within the reporting period, what was the percentage of wom	nen in managerial positions?(i)	Unknown				
Percent women - (Please input answer as a whole number (e.g., 95% = 95))	52	0				
L8. What was the average ratio of the basic salary and remunera	tion of women to men (compar Unkno					
Salary ratio (Women/Men %) - (Please input answer as a whole number (e.g., 95% = 95))		0				
L8A. (Optional) Please provide additional information: Our global gender pay gap is 16% but that compares all jobs and not jo	obs of equal value					

9. Within the reporting period, how		Unknown	Choose to not disclose
Frequency of injury	0	0	0
10. Within the reporting period, w	hat was the company's incident rate (injurie		
		Unknown	Choose to not disclose
Incident Rate	0	0	0

L11. Within the reporting period, has the company been involved in providing or enabling remedy where it has caused or contributed to adverse impact(s) associated with the following labour rights topics?

(Select one answer per line)(i)

	No remedy provided/enabled	Yes, remedy provided/enabled	No adverse impact identified or caused	Choose to not disclose
Freedom of association and the effective recognition of the right to collective bargaining	0	0		0
Forced labour	0	0		0
Child labour	0	0	S	0
Non-discrimination in respect of employment and occupation	0	0		0
Safe and healthy working environment	0	0		0
Working conditions (wages, working hours)	0	0		0

L12. Briefly describe additional relevant practical actions the company has taken within the reporting period and/or plans to take to implement the labour rights principles, including any challenges faced and actions taken towards prevention and/or remediation.

We have refreshed our Code of Conduct training and implemented unconscious bias training.

mitment					
	ny have a policy commitment ne, if 'Yes', include the value)(i)	in relation to the following	g environmental topics?		
	No, and we have no plans to develop a policy	No, but we plan to within the next two years	Yes, included within a broader policy or as a stand-alone policy	Not applicable (Please provide additional information)	Year policy was last updated (YYYY)
limate change	0	0		0	2022
/ater	0	0	<	0	2022

	No, and we have no plans to develop a policy	No, but we plan to within the next two years	Yes, included within a broader policy or as a stand-alone policy	Not applicable (Please provide additional information)	Year policy was last updated (YYYY)
Forests/Biodiversity/Land use		\bigcirc	\bigcirc	\bigcirc	
Air pollution	0		0	0	
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)	0	0	✓	\bigcirc	2022
Energy & resource use	0	0	\checkmark	0	2022

(Uploaded file cannot exceed 50MB)

ENVIRONMENTAL POLICY.PDF

E1A. (Optional) Please upload supporting documentation if applicable (2/2):

(Uploaded file cannot exceed 50MB)

CARBON-REDUCTION-PLAN-2022.PDF

E1.1 For each environmental policy commitment, is it:

	Aligned with international environmental standards	Publicly available	Approved at most senior level of the company	Applied to the company's own operations	Applied to the company's own operations and suppliers	Applied to the company's own operations and the value chain (e.g., suppliers, consumers, communities, other business relationships)	Developed involving environmental expertise from inside and outside the company	Other (Please provide additional information)
Climate change	\checkmark	\checkmark	\checkmark	\checkmark			\checkmark	
Water	\checkmark		\checkmark	\checkmark				
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)		~	~					
Energy & resource use	\checkmark						\checkmark	

Prevention

~

following enviror	2. Within the reporting period, has the company engaged with potentially affected stakeholders or their legitimate representatives in relation to t ollowing environmental topics? Select one answer per line)											
	No engagement on this topic	To better understand the risks/impacts in question	To discuss potential ways to prevent/mitigate the risks/impacts in question	To agree on a way to prevent/mitigate the risks/impacts in question	To assess progress in preventing/mitigat ing the risks/impacts in question	To collaborate in the prevention/mitigat ion of the risks/impacts in question	Other (Please provide additional information)					
Climate change	Ø	0	0	0	0	0	0					
Water	Ø	0	0	0	0	\bigcirc	0					
Oceans	Ø	0	0	0	0	\bigcirc	0					

	No engagement on this topic	To better understand the risks/impacts in question	To discuss potential ways to prevent/mitigate the risks/impacts in question	To agree on a way to prevent/mitigate the risks/impacts in question	To assess progress in preventing/mitigat ing the risks/impacts in question	To collaborate in the prevention/mitigat ion of the risks/impacts in question	Other (Please provide additional information)
Forests/biodiversit y/land use	S	0	0	0	0	0	0
Air pollution		0	0	0	0	0	0
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)		0	0	0	0	0	0
Energy & resource use		0	0	0	0	0	0

E3. What type of action has the company taken within the reporting period with the aim of preventing/mitigating the risks/impacts associated with the following environmental topics?

	No action within reporting period	Provided internal training/capacity building for the direct workforce	Built capacity among relevant business relationships (e.g. suppliers, consumers, communities)	Conducted an audit process and/or corrective action plan	Collective action with peers or other stakeholders to address the issue	Collaborated with governmental or regulatory bodies	Other (Please provide additional information)
Climate change							
Water	\checkmark						
Oceans	\checkmark						
Forests/Biodiversit y/Land use	\checkmark						
Air pollution		\checkmark					
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)							
Energy & resource use							

E4. How does the company assess progress in preventing/mitigating the risks/impacts associated with the following environmental topics? *(Select one answer per line)*

	No monitoring of progress	Review topics on ad hoc basis	Set annual targets/goals, track progress over time (internal programmes only)	Set annual targets/goals, track progress over time (internal and external programmes)	Other (Please provide additional information)
Climate change	0	0		0	0
Water	0	0	\bigcirc	0	0
Oceans		0	0	0	0
Forests/Biodiversity/Land use		0	0	0	0
Air pollution	0	0	\bigcirc	0	0
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)	0	0		0	0
Energy & resource use	0	0		0	0

E4.1. For each environmental topic for which the company sets timebound goals/targets, what kind of targets has the company set?

Please provide a description of targets (e.g., what is the target, absolute vs. intensity, externally verified, on track, etc.)(i)

Climate change

see Carbon reduction plan

Water		All staff a	All staff are assured access to clean drinking water in their place of work. There is no other fixed target			
Air pollution			see Carbon reduction p	lan		
Waste (e.g., chemical spills, solid	waste, hazardous, plastic, etc.)		see Environmental poli	су		
Energy & resource use			see Carbon reduction plan			
E4.2. For each environmental t (Select one answer per line)(i)		ets timebound goals/targets,	how is progress against target/go	oal tracked?		
	Progress is reviewed against goals annually or more frequently	Progress is reported internally to the most senior level	Progress is reported externally	Other (Please provide additional information)		
Climate change						
Water	\checkmark					
Air pollution			\checkmark			
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)						

	Progress is reviewed against goals annually or more frequently	Progress is reported internally to the most senior level	Progress is reported externally	Other (Please provide additional information)
Energy & resource use				

E5. Within the reporting period, has the company been involved in providing or enabling remedy where it has caused or contributed to adverse impact(s) associated with the following environmental topics?

(Select one answer per line)(i)

	No remedy provided/enabled	Yes, remedy provided/enabled	No adverse impact identified or caused	Choose to not disclose
Climate change	0	0	\bigcirc	0
Water	0	0	\bigcirc	0
Oceans	0	0	\bigcirc	0
Forests/Biodiversity/Land use	0	0		\bigcirc
Air pollution	0	0	S	0
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.)	0	0		0
Energy & resource use	0	0	②	0

Climate Action

(Select one answer per line, if "Known', include the value)

E6. What were the company's gross Scope 1 and/or Scope 2 global greenhouse gas (GHG) emissions within the reporting period?

	Known	We did not measure our gross emissions [Please explain in the text box]	Measured Total Emissions (tCO2e)
Scope 1 emissions	0		0
Scope 2 emissions	0		0

E6A. We did not measure our gross emissions (Please provide additional information):

~

0	We measured Scope 3 GHG emissio text box below]	ns [Please input the measured tCO2e in the
9	We did not measure Scope 3 GHG e	missions
. What percentage of the company's revenue was inves	sted in R&D of low-carbon products/services within	the reporting period?(j)
	Unknown	Not applicable (Please provide additional information)
Percent of revenue (%) - (Please input nswer as a whole number (e.g., 95% = (5))		0
. Has the company acted to support climate change ac elect all that apply)(i)	daptation and resilience?	
	We have taken action to increase co	mpany-wide resilience to climate change
	We have taken action to increase res	silience in our supply chains
	We have taken action to increase res operate	silience in the communities in which we
	operate	silience in the communities in which we e change adaptation and resilience initiatives

	_	

Unknown

Energy/Resource Use E10. Please report the company's renewable energy consumption as a percentage of total energy consumption within the reporting period. Unknown Percent of total energy consumption - (Please input answer as a whole number (e.g., 95% = 95)) Technology

E11. What percent of the company's revenue came from low-carbon products/services within the reporting period? If applicable, please give a description of the products/services included in your calculation (e.g., relevant certifications).

	Unknown	Not applicable (Please provide additional information)
Percent of total revenue (%) - (Please input answer as a whole number (e.g., 95% = 95))	0	\bigotimes
E11A. Not applicable (Please provide additional information): Our revenue is from consultancy services and not products		
ateriality-specific Questions		
E12. Which of the following has the company identified as material en		

Water [Prompts E13, E14]
Forests, Biodiversity, and Land use [Prompts E15, E16, E17]
Air pollution [Prompts E18]
Waste (e.g., chemical spills, solid waste, hazardous, plastic, etc.) [Prompts E19, E20, E21]



Overall Environment

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E22. Briefly describe additional relevant, practical actions the company has taken within the reporting period and/or plans to take to implement the environment principles, including any challenges faced and actions taken towards prevention and/or remediation.

not applicable

Anti-Corruption

Commitment		^
AC1. Does the company have an anti-corru	ption compliance programme?(i)	
0	No, this is not a current priority	
0	No, but we plan to within the next two years	
	Yes	

AC1.1. If yes	, in what year was	this programme las	t reviewed? (YYYY)
---------------	--------------------	--------------------	--------------------

2023

AC2. Does the company have policies and recommendations for employee procedures in case of doubt and/or in situations that may represent a conflict of interest, e.g. with regard to gifts and hospitality, donations, sponsorship, or interactions with public officials?

0	No, and we have no plans to develop any policy/recommendation
0	No, but we plan to within the next two years
	Yes, included within a broader policy or as a standalone policy

AC2A. (Optional) Please upload supporting documentation if applicable:

(Uploaded file cannot exceed 50MB)

ANTI BRIBERY POLICY.PDF

AC2A. (Optional) Please upload supporting documentation if applicable (2/2):

(Uploaded file cannot exceed 50MB)

FRAUD-AND-CORRUPTION-CONTROL-PLAN.PDF

Prevention

AC3. Who receives training on anti-corruption and integrity?	
(Select all that apply)(j)	
	Select employees
	All employees
	Contractors
	Direct suppliers
	Indirect suppliers
	Other – such as partners, clients, etc.
	No training provided

AC3.1. How often is such trai Select one answer per line)(i)	ining provided?			
	One time only	Every two or more years	Every year	Unknown
All employees	0	\bigcirc	0	0

AC3.1A. (Optional) Please provide additional information:

^

Training is refreshed more regularly if there are changes to any relevant legislation, client/donor requirements, or international best practice

AC4. Does the company monitor its anti-corruption compliance programme?

Yes, through review on ad hoc basis
Yes, through internal employee self-evaluations
Yes, through automated controls monitoring
Yes, through external independent monitoring
Yes, through other mechanisms (Please provide additional information)
No, we do not monitor the anti-corruption compliance programme (Please provide additional information)

AC5. Please report the company's total number and nature of incidents of corruption within the reporting period.

(Select one answer per line, if 'Known', include the value)

	Known	Unknown	Choose not to disclose	Number of Incidents
Confirmed within the reporting period, but related to previous years		0	0	0
Confirmed within the reporting period, and related to the reporting period	⊘	0	0	0

AC5A. Please describe the nature of the incidents in the text box below:

Not applicable

Response and Reporting

^

AC6. Within the reporting period, what measures has the company taken to address suspected incidents of corruption independently or in response to a dispute or investigation by a government regulator?

Initial case assessment
Internal investigation
Review by risk/ethics committee

Review by board of directors
External audit/review
Other (Please provide additional information)
Not applicable/no incidents in the reporting period

AC7	Does the	company	engage in	collective	action	anainst	corruption?(i)
AU7.	DOES THE	company	engage m	Conective	action	ayamət	

0	No, this is not a current priority
0	No, but we plan to in the next two years
	Yes (Please provide additional information)

AC7A. Yes (Please provide additional information):

One company's actions, while critical, are not enough to end corruption. Companies must join forces with governments, community-based organisations, NGOs, and other businesses to collaborate against corruption. Through anti-corruption Collective Action projects, businesses, Governments, and civil society can level the playing field and raise anti-corruption and compliance standards within their organisations as well as collectively. Collective Action allows companies to: • Create deeper understanding of corruption issues • Consolidate knowledge and financial and technical resources to achieve a greater impact • Create solutions that are perceived as more credible, acceptable and are more sustainable • Help ensure fair competition and a level playing field for all stakeholders • Create a more stable and enabling business environment • Complement existing anti-corruption efforts in vulnerable regions and sectors, where industry or government-led regulations are not robust. The UN Global Compact Network UK is currently developing a European Anti-Corruption Collective Action Initiative for 2024/2025. The initiative will include a mixture of workshops, learning tools and resources, high-level dialogues, public commitments and roadmap reports, to help companies coordinate their anti-corruption efforts and act collectively to mitigate corruption risks.

AC8. Briefly describe additional relevant practical actions the company has taken within the reporting period and/or plans to take to implement the anti-corruption principle, including any challenges faced and actions taken towards prevention and/or remediation.

not applicable