



NATIONAL COUNCIL FOR POPULATION AND DEVELOPMENT

KENYA POPULATION PROGRAMME COORDINATION FRAMEWORK 2026



Our Population, Our Prosperity, Our Responsibility

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FOREWORD

The Government of Kenya remains steadfast in its commitment to achieving sustainable development through the effective management of population dynamics. The Sessional Paper No. 1 of 2023 on the Kenya National Population Policy for Sustainable Development (KNPPSD) outlines a comprehensive framework to guide this endeavor. The implementation of the Policy adopts a multi-sectoral and multi-disciplinary approach, recognizing the intersection of population and development issues with diverse sectors and actors across the country.

The National Council for Population and Development (NCPD) has the mandate to coordinate the implementation of population and development policies and programmes. In fulfilling this role, NCPD works collaboratively with Government Ministries, Departments and Agencies (MDAs), County Governments, Non-Governmental Organizations (NGOs), Faith-Based Organizations (FBOs), Civil Society Organizations (CSOs), the private sector, and development partners. These collaborative efforts are essential in ensuring a harmonized and inclusive approach to population and development interventions.

Effective coordination of these stakeholders is imperative to ensure optimal resource utilization, avoid duplication of efforts, and promote equitable distribution of services and interventions across the Country. This is vital in achieving the overarching goal of the Kenya National Population Policy for Sustainable Development (KNPPSD): *"To improve citizens' quality of life by aligning population growth with available resources."*

This Coordination Framework for population programme has been developed as a guiding framework to support the implementation of Sessional 1 of 2023 KNPPSD. The Sessional Paper outlines strategic coordination mechanisms to enhance synergy among stakeholders, streamline interventions, and ensure accountability in programme delivery. This Framework will be implemented in tandem with other key institutional instruments, including the NCPD Strategic Plan (2023–2027), the National Plan of Action for the Implementation of the Nairobi Summit Commitments (ICPD25), Vision 2030, Sustainable Development Goals (SDGs) and African Union (AU) Agenda 2063.

It is our expectation that this Framework will strengthen institutional collaboration and improve coherence in the implementation of population policies and programmes. In doing so, it will significantly contribute to the realization of the goals and objectives set out in the KNPPD, thereby advancing national development and the well-being of all Kenyans.

Ms. Lucy Kimondo
Ag. Director General

ACKNOWLEDGEMENT

This coordination framework was developed by the National Council for Population and Development (NCPD) in consultation with key population and development stakeholders to strengthen coordination of the implementation of the Sessional Paper No. 1 of 2023 on Kenya National Population Policy for Sustainable Development in Kenya.

I appreciate NCPD technical staff who contributed to the development of this framework, your input enriched this document immensely. In addition, the review of NCPD Senior Management Team (SMT) is highly appreciated. Special appreciation goes to the population programme implementers who reviewed and validated this framework.

On behalf for NCDP leadership, I would like to appreciate UK–Foreign Commonwealth & Development Office (FCDO) funded WISH (Women Integrated Sexual Health) Policy & Systems programme, implemented by Palladium, for the financial and technical support towards the development and finalization of this framework.

Isabella J. Kiplagat, PhD
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ABBREVIATIONS AND ACCRONYMS

CPPDSC	County Population Programme Steering Committee
CTWC	County Technical Working Committee
DD	Demographic Dividend
GBV	Gender-Based Violence
ICPD	International Conference for Population and Development
IPs	Implementing Partners
KDHS	Kenya Demographic Health Survey
KNPPSD	Kenya National Population Policy for Sustainable Development
MDAs	Ministries, Departments Agencies
MDACs	Ministries, Departments Agencies and Counties
NCDs	Non-Communicable Diseases
NCPD	National Council for Population and Development
NPPSD	National Population Policy for Sustainable Development
NPPSC	National Population Programme Steering Committee
NTWC	National Technical Working Committee
P&D	Population and Development
PoA	Programme of Action
PPND	Population Policy for National Development
TFR	Total Fertility Rate
TWC	Technical Working Committee

EXECUTIVE SUMMARY

The Kenya Population Coordination Framework aims to enhance implementation of Sessional Paper No. 1 of 2023 on Kenya National Population Policy for Sustainable Development (KNPPSD). The Population Policy addresses population and development challenges affecting Kenya's progress towards global and national goals, including Sustainable Development Goals (SDGs), Agenda 2063 and Vision 2030. This Coordination Framework seeks to foster a unified approach in the implementation of Population policy and Programmes in Kenya. The framework is organized in four chapters: chapter 1 provides a background and purpose of the framework, chapter 2 highlights the range of coordination engagements of NCPD – global, regional and national, chapter 3 outlines the coordination structure at the national and county level and chapter 4 details the terms of reference for the various offices within the coordination structure. The revision and updating of the framework is expected after every 5 years to ensure that it remains responsive to the emerging population and development issues in Kenya.

The Coordination Framework will be implemented both at National and County levels. The **National Population Programme Steering Committee (NPPSC)** will be the apex committee that will deliberate on all the key policies and programme issues. These members will be key decision makers from relevant Government Ministries, Departments and Agencies (MDAs), Director General, NCPD, key development partners and Civil Society Organizations (CSOs). The committee aims to provide strategic direction, oversight and resource mobilization. The committee will hold biannual meetings to review progress and address challenges. Under the National Population Programme Steering Committee, Technical Working Committees (TWC) will be established guided by various thematic areas in the KNPPSD. The TWCs will hold quarterly meetings.

At County level there will be the **County Population Programme Steering Committee (CPPSC)**. This committee will deliberate on all the key policy and programme issues at the county level. The members include Regional Population Coordinators, NCPD and key population and development stakeholders. The role of this committee is to coordinate county-level implementation, monitor progress, and report to national steering committee issues that have emanated from the county technical committees. The Committee holds biannual meetings to review county progress and address challenges. Under the County Population Programme Steering Committee, Technical Working Committees (TWC) will be established guided by various thematic areas in the KNPPSD. The TWCs will comprise of technical experts from Ministries, Departments Agencies and Counties (MDACs), CSOs, and development partners. The TWCs will hold quarterly meetings. The TWCs will be established based on the following thematic areas:

- i. Population Size and Structure
- ii. Population Health
- iii. Mobility, Migration and Urban Development
- iv. Human Settlement, Environment and Disaster

CHAPTER 1: INTRODUCTION

Population and Development (P&D) issues are cross-cutting and complex, touching on various sectors such as health, education, gender, social-cultural and economic. Addressing these P&D challenges effectively requires a multi-sectoral and integrated approach. The coordination of these efforts falls within the mandate of NCPD on provision of leadership and mobilization of support for population programmes, including coordination and implementation by different organizations at national and sub-national levels. Coordination of the implementation of Population policies and Programmes ensures minimization of duplication of efforts and misallocation of resources. This Coordination framework for the Population Programme in Kenya will align with national priorities such as the Sessional Paper No.1 of 2023 on the Kenya National Population Policy for Sustainable Development (KNPPSD), the NCPD Strategic Plan (2023–2027), and other Council plans like the Advocacy and Public Education Strategy (APES).

1.1 Background

The National Council for Population and Development (NCPD) was established in 1982 to advise the government on matters pertaining to population and development. In 2004, the Council was established as a semi-autonomous government agency under the National Treasury and Economic Planning. The Kenya Gazette Supplement No. 68 of 29 October 2004 (Legal Notice No. 120) outlines the Council's key functions as follows:

1. To analyze population issues and develop policies relating to population.
2. To provide leadership and mobilize support for population programmes, including coordination and implementation by different organizations.
3. To assess the impact of population programmes and make recommendations arising from such assessments.
4. To assist other organizations in dealing with population issues.
5. To identify and advise on population issues that may not be adequately or appropriately dealt with by the government; and
6. To advocate for political and other support to address population issues.

1.2 Overview of the Population Policy and Programme Implementation

Since 1984, Kenya has adopted four major Population Policies:

1. 1984 Sessional Paper No. 4 on Population Policy Guidelines.

2. Sessional Paper No. 1 of 2000 on the National Population Policy for Sustainable Development (NPPSD).
3. Sessional Paper No. 3 of 2012 on the Population Policy for National Development (PPND); and
4. Sessional Paper No. 1 of 2023 on Kenya's National Population Policy for Sustainable Development (KNPPSD).

The formulation of the above-mentioned Population Policies employed a multi-sectoral approach to address population and development concerns across various sectors. The Population policies emphasize the complementary role of sectoral policies and strategies in guiding the implementation of population and development programmes.

1.3 Purpose of the Coordination Framework

The coordination framework seeks to provide a structured mechanism to align stakeholders in a harmonized approach and strengthen accountability in population policy implementation in Kenya.

1.4 Rationale of the Coordination Framework

The coordination framework will facilitate multiple actors in population matters to work harmoniously resulting in efficiency in resource allocation and utilization. In addition, the framework enhances collaboration, communication and accountability through alignment of goals, clear communication structures, and defined responsibilities and expected outcomes.

1.5 Scope of the Coordination Framework

This framework provides guidance to the NCPD and P&D stakeholders in the coordination of implementation of population and development programmes in Kenya both at National and County levels under the following thematic areas:

1. Population, Size and Structure
2. Population Health
3. Mobility, Migration and Urban Development
4. Human Settlement, Environment and Disaster Management

CHAPTER 2: COORDINATION ENGAGEMENTS

This section presents the status of coordination of implementation of population policy and programmes in Kenya. Notably, international and regional treaties, agreements, and commitments, along with the Constitution of Kenya, provide a robust legal framework for the Council to operate. The Council leverages the existing legal instruments to reinforce its mandate and influence policy decisions at both national and international levels. The section discusses the prevailing situations, achievements, challenges and lessons learnt.

2.1 Global Context

NCPD participates in various global population, development and coordination mechanisms. These include the United Nation Commission for Population and Development (UNCPD), Partners in Population and Development (PPD), United Nations 2030 Agenda for Sustainable Development (SDG), Family Planning (FP) 2030 and the 1994 ICPD Programme of Action. Over the years, the Council has been implementing the aspirations of the various global initiatives. From the ICPD25 conference held in Nairobi, it is evident that the country has experienced several successes, challenges and lessons. Following the ICPD25 resolutions, the country made 17 commitments to accelerate the promise to complete the unfinished business of the ICPD – Programme of Action (PoA). As regards the global goals, the country is implementing and reporting progress on the Sustainable Development Goals (SDGs) and highlighting the challenges in the implementation process like natural disasters such as drought and famine, COVID19 -pandemic and socioeconomic challenges such as poverty.

2.2 Regional Context

Regionally, NCPD has been participating in various population and development initiatives. These include the Africa Population Experts Committee (APEC), Demographic Dividend (DD), Addis Ababa Declaration on Population and Development, African Union Agenda 2063 and East African Community Vision 2050.

2.3 National Context

The population programme coordination has largely been driven by the Government since the development of Sessional Paper No. 10 of 1965. The Sessional Paper No. 10 of 1965 on African Socialism and its Application to Planning in Kenya highlights the interplay between population growth rate and socio-economic development. To

enhance coordination of the population programme the Government established the NCPD in 1982 as a department in the Office of the Vice President and Ministry of Home Affairs.

At the institutional level, NCPD has established four directorates: Policy, Programme and Partnership, Research, Monitoring and Evaluation, Public Education and Advocacy and Corporate. The three technical directorates have established respective stakeholder coordination mechanisms. The key coordination mechanisms are Population, Health and Environment (PHE); Demographic Dividend coordination committee; Programme Implementers Committees; Inter-ministerial Policy Committees; Programme Implementers committees; Inter-religious Leaders Technical Working Committee; County and National Technical Working Committees on Ending Teenage Pregnancy; National and County FP Advocacy Technical Working Committees; and National Research Committee and M&E Committee.

The country has domesticated key global and regional population and development agendas, including the Demographic Dividend (DD) Roadmap (2020-2030) and the Addis Ababa Declaration on Population and Development. During the ICPD25 Conference held in Nairobi 2019, the Country made 17 commitments. NCPD tracks and monitors the implementation of the 17 commitments annually through the ICPD Technical Working Group (TWG) with nominated members drawn from all implementing agencies. The Country has been coordinating the implementation and reporting on FP2030 commitments. The social sector of the current medium-term plan IV (MTPIV) of Vision 2030 has captured the population and development agenda. To operationalize the implementation of the National Population Policy, the Council established National and County inter-ministerial policy steering committees and Technical Working Committees who report on implementation of the Population Policy.

2.4 Challenges

NCPD has faced notable challenges in its endeavor to coordinate the implementation of the population policy and programme in Kenya.

These challenges include:

1. Fragmented inter-sectoral collaboration: Population and development issues are multi-sectoral in nature, the absence of structured coordination mechanisms often leads to ad hoc collaboration, duplication of efforts, and parallel initiatives instead of harmonized and integrated action.

2. Weak information sharing and data integration: Inadequate integrated data and information platforms, combined with gaps in harmonization and reporting, limit effective data sharing, evidence-based planning, and coordinated monitoring of population and development indicators.
3. Limited structured engagement with counties and partners: Although some coordination mechanisms exist between national and county levels, and with development partners and non-state actors, these are not fully institutionalized, limiting harmonized implementation and joint accountability across regions.

CHAPTER 3: COORDINATION STRUCTURE

This chapter outlines the coordination structure and strategies that will be employed to enhance coordination of the implementation of National Population Policy and Programmes at National and county levels.

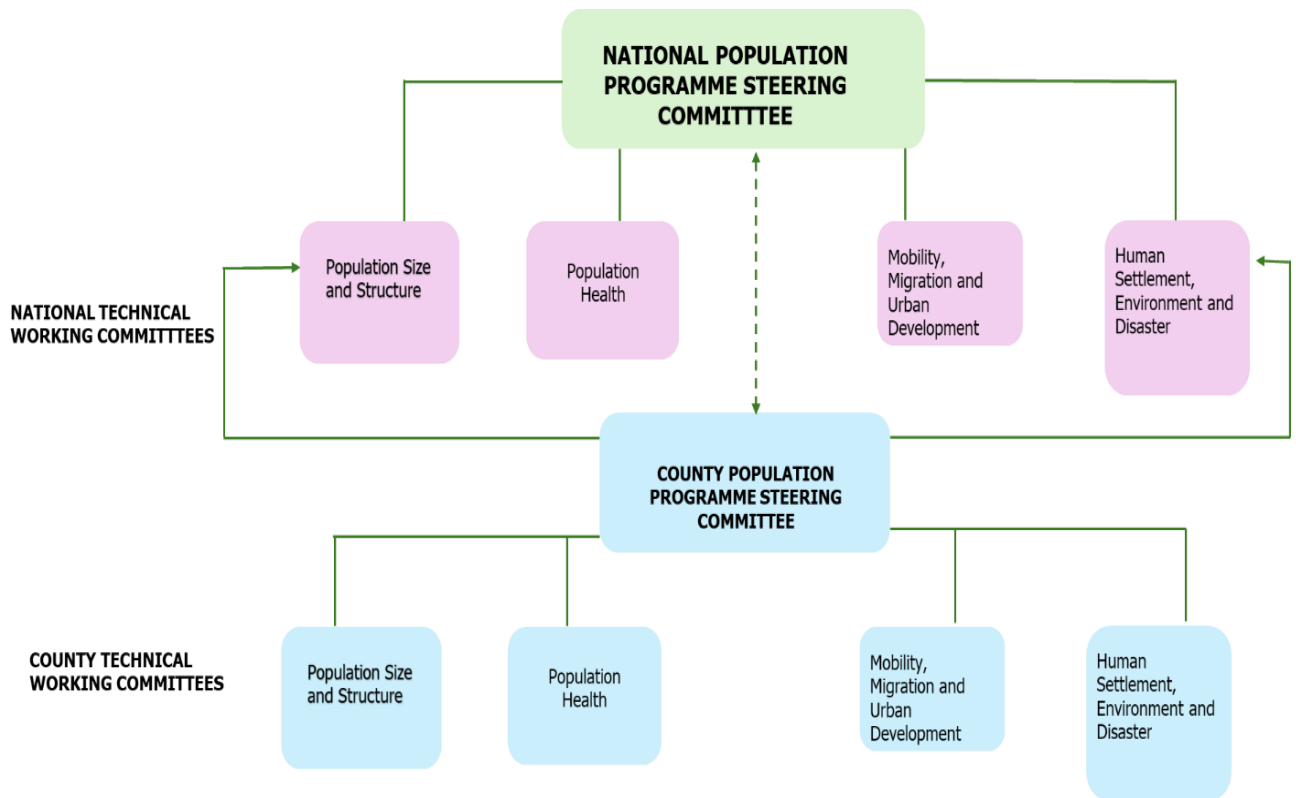
3.1 Structure of the Coordination Framework

The overall leadership of the Coordination framework will be anchored at the national level through the National Population Programmes Steering Committee (NPPSC). NCPD will take the secretariat role at both national and county level.

Technical Working Committees (TWCs) will be established based on the following thematic areas: Population Size and Structure; Population Health; Mobility, Migration and Urban Development; and Human Settlements, Environment and Disaster. The TWCs will provide expert guidance, analyses complex issues and propose a way forward, identify and evaluate possible risks on population matters and advise on mitigation measures, advisory support to the county level TWCs.

At the county level, leadership will be provided by the County Population Programmes Steering Committee. This committee will ensure that national population agenda, as guided by the National Population Programmes Steering Committee (NPPSC), is implemented and that any emerging issues at the County level are communicated to NPPSC for action. This committee will be chaired by the County Commissioner. Under this committee TWCs that mirror the national TWCs thematic areas will be established. The County TWCs will be drawn from diverse backgrounds of technical expertise, that include government, Public Benefits Organizations (PBOs), Faith Based Organizations (FBOs) and deployed based on thematic areas. These committees will discuss the emerging population issues, level of response by the county and provide technical guidance that is aligned to the overall national strategic objectives on population matters. The TWCs will develop and agree on operational plans and monitor progress of implementation at the county level. This committee will be responsible for monitoring the population related indicators at the county level and preparing reports that are needed or requested by the NPPSC.

Figure 1: Structure of the Coordination Framework



CHAPTER 4: TERMS OF REFERENCE FOR THE COORDINATION COMMITTEES

This chapter outlines the Terms of Reference (TOR) for the committees at the national and county level. This includes the national and county level steering committees, and the national and county technical working committees.

4.1 National Population Programme Steering Committee (NPPSC)

The main purposes of the National Steering Population Programme committee are to:

- i. Provide policy direction and oversight to the established national technical working committees
- ii. Advocate for resource allocation for population programme and projects
- iii. Set the agenda for population and development issues that need the attention of the executive for decision making
- iv. Identify key recommendations arising from national and county demographic data
- v. Receive briefs of the ongoing programmes and projects for decision making at the national level
- vi. Assess M & E reports on the programmes and projects for decision making
- vii. Assess and advise on concerns emanating from the National technical and County Steering committees
- viii. Develop an annual work plan which will be reviewed on planned timelines to report on progress

Performance Indicator/Output

- Annual work plan
- Quarterly programme review reports
- Annual programme review reports

Membership

- Chair – PS, State Department Economic Planning (SDEP)
- Secretariat - NCPD
- Principal Secretary (PS), Youth and Creative Economy
- PS - Environment and climate change
- PS - Medical services
- PS - Public Health
- PS - Urban Development

- PS - Basic Education
- PS – Technical and Vocational training
- PS – Migration
- PS – National administration
- Directors – Relevant Public Benefits Organizations (PBOs) and FBOs
- Directors – Relevant Private sector representation

4.2 National Technical Working Committees (TWCs)

These committees TWCs will be largely in four (4) thematic areas as follows:

Population Size and Structure

This TWC will have representation from age cohorts (children, youth and elderly) Demographic Dividend (DD). In DD the sectors in the education, training and skills match, employment creation and governance will be represented.

Population Health

This TWC will comprise representatives from sectors concerned with fertility, morbidity and mortality, as well as food security, nutrition and agriculture.

Mobility, Migration and Urban Development

The representation of this TWC will be the sectors dealing with mobility, urban development and migration both internal and external.

Human Settlement, Environment and Disaster Management.

The representation of this TWC will be sectors from the human settlement, environment, disaster management including risk mitigation and management.

The main purposes of the National Technical Committees (TWCs) are to:

- i. Establish and operationalize the thematic National TWCs
- ii. Provide technical advice in the thematic committees and National steering committee
- iii. Set the agenda for population and development issues that need the attention at the thematic committee
- iv. Synthesize data for the national steering committee for decision making
- v. Review programme and project data for decision making at the national steering committee
- vi. Receive progress reports of the ongoing programmes and projects for decision making at the national level
- vii. Review of M & E reports on the programmes and projects for decision making

- viii. Report to the National Steering Committee on issues that require policy direction
- ix. Develop an annual work plan which will be reviewed on planned timelines to report on progress
- x. Serve as a liaison between national and county steering committees.

Performance Indicator/Output

- Annual work plan
- Quarterly programme review reports
- Annual programme review reports

Membership

- Chair – Director General (relevant TWC)
- Secretariat - NCPD
- DG – National Disaster Management Authority (NDMA)
- DG – National Environment Management Authority (NEMA)
- DG – Kenya National Bureau of Statistics
- DG – National Coordinating Agency for Drug Abuse (NACADA)
- DG – Health
- Secretary - Gender
- Secretary/DG – Youth and Creative Economy
- Secretary/DG – Economic Planning
- Secretary/DG – Environment and climate change
- Secretary/DG – Urban Development
- Secretary/DG – Basic Education
- Secretary/DG – Technical and Vocational training
- Secretary/DG – National Disaster Management Authority (NDMA)
- Secretary/DG – National Environment Management Authority (NEMA)
- Secretary/DG – Kenya National Bureau of Statistics
- Secretary/DG – National Coordinating Agency for Drug Abuse (NACADA)
- Directors – Relevant Public Benefits Organizations (PBOs) and FBOs
- Directors – Relevant Private sector representation

4.3 County Population Programme Steering Committee (CPPSC)

This will be the apex committee at the County level.

The main purposes of the County Population Programme Steering Committee are to:

- i. Provide leadership in the establishment of County Technical Working Committees.

- ii. Provide policy direction and oversight to the established County technical working committees
- iii. Advocate for resource allocation for population programme and projects
- iv. Set the agenda for population and development issues that need the attention of the county leadership for decision making
- v. Identify key recommendations arising from county demographic data
- vi. Receive briefs of the ongoing programmes and projects for decision making at the county level
- vii. Assess M & E reports on the programmes and projects for decision making
- viii. Assess and advise on concerns emanating from the County Steering and technical committees.
- ix. Develop an annual work plan which will be reviewed on planned timelines to report on progress
- x. Serve as a liaison between national and county technical committees.

Performance Indicator/Output

- Annual work plan
- Quarterly programme review reports
- Annual programme review reports

Membership

- Chair – County Executive Committee Member (CECM), Finance and Economic Planning
- Co-Chair - County Commissioner
- Secretariat - NCPD
- CECM – Health
- CECM – Youth, Gender, Children and Social Services
- CECM – Environment, Water, Urban planning and development
- CECM – Education, Early Childhood Development and Vocational Training
- Kenya Police Service County Commander
- Office of the Director of Public Prosecution
- County Director - Education
- County director – National Disaster Management Authority (NDMA)
- County director – National Environment Management Authority (NEMA)
- County director – Kenya National Bureau of Statistics
- County director – National Coordinating Agency for Drug Abuse (NACADA)

NOTE: The composition of this Committee is open to county adaptation

4.4 County Technical Working Committees (CTWCs)

These County Technical Working Committees (CTWCs) mirror the 4 TWCs at national level. The CTWCs will be reporting on county P&D concerns.

The main purposes of the County Technical Working Committee are to:

- i. Establish and operationalize the thematic County TWCs
- ii. Provide technical advice in the thematic committees and County steering committee
- iii. Set the agenda for population and development issues that need the attention at the thematic committee
- iv. Synthesize data for the County steering committee for decision making
- v. Review programme and project data for decision making at County steering committee
- vi. Receive progress reports of the ongoing programmes and projects for decision making at the County steering level
- vii. Review of M & E reports on the programmes and projects for decision making
- viii. Develop an annual work plan which will be reviewed on planned timelines to report on progress
- ix. Report to the County steering committee on issues that require policy direction

Performance Indicator/Output

- Annual work plan
- Quarterly programme review reports
- Annual programme review reports

Membership

Membership will be drawn from sectors relevant to the identified thematic areas of intervention with special attention to organizations working with youth, women, and persons with disability. The Chair will be the county director of the lead thematic area of TWCs. In the TWCs that have more than one thematic area e.g., Mobility and Urban development, the county directors will determine the Chair. NCPD will be the secretariat.

CHAPTER 5: MONITORING AND EVALUATION MATRIX

Monitoring and Evaluation (M&E) matrix provides a structured approach for tracking the implementation of the Population Programme Coordination Framework presented in Table 1, both at national and county levels. It focuses exclusively on output level indicators to monitor whether planned coordination structures, processes and deliverables are being implemented as planned. The framework supports routine monitoring, accountability and learning by clearly defining what will be tracked, how information will be generated, and who is responsible. It will be used by stakeholders to inform management decisions, strengthen coordination performance, and support periodic reporting and review of the Framework.

Table 1: Monitoring and Evaluation Matrix for Various Coordination Committees

Coordination Area	Outputs	Output Indicators	Means of Verification (MoV)	Reporting Frequency	Responsibility
National Oversight and Leadership	National Population Programme Steering Committee (NPPSC) established	NPPSC established	NPPSC Inauguration meeting Report	Once	NCPD
	NPPSC meetings convened	Number of NPPSC meetings held	NPPSC meetings report	Biannually	NCPD
		Annual NPPSC progress report developed	Annual progress report	Annually	NCPD
National Technical Leadership	National Technical Working Committees (NTWCs) operational	Number of NTWCs established	NTWC Inauguration meeting reports	Once	NCPD
		Number of NTWCs meetings held	NTWCs meeting reports	Quarterly	NCPD

Coordination Area	Outputs	Output Indicators	Means of Verification (MoV)	Reporting Frequency	Responsibility
		NTWC annual work plan developed	NTWC annual work plan	Annually	NCPD
		Number of quarterly NTWCs progress reports developed	Quarterly progress reports	Quarterly	NCPD
		NTWCs annual progress reports developed	Annual progress reports	Annually	NCPD
County Oversight and Leadership	County Population Programme Steering Committee (CPPSC) established	CPPSC established	CPPSC Inauguration meeting Report	Once	NCPD
	CPPSC meetings convened	Number of CPPSC meetings held	CPPSC meetings report	Bi-annually	NCPD
		Annual CPPSC progress report developed	Annual progress report	Annually	NCPD
County Technical Leadership	County Technical Working Committees (CTWCs) functional	Number of CTWCs established	CTWC Inauguration meeting reports	Once	NCPD
		Number of CTWCs meetings held	CTWCs meeting reports	Quarterly	NCPD
		CTWC annual work plan developed	CTWC annual work plan	Annually	NCPD
		Number of quarterly CTWCs	Quarterly progress reports	Quarterly	NCPD

Coordination Area	Outputs	Output Indicators	Means of Verification (MoV)	Reporting Frequency	Responsibility
		progress reports developed			
		CTWCs annual progress reports developed	Annual progress reports	Quarterly	NCPD
Information sharing	Coordination information disseminated	Number of policy briefs/advisory papers disseminated	Population policy briefs/advisory papers	Annually	NCPD
		Number of coordination reports disseminated	Implementation reports (ICPD25, FP2030, DD)	Annually	NCPD
Decision follow-up	Action points tracked	Action matrices developed; follow-up updates prepared	Action tracking tools	Quarterly	NCPD / Committees
Capacity strengthening	Coordination trainings conducted	Number of trainings conducted	Training reports;	Annual	NCPD / Partners
Documentation and learning	Coordination documentation produced	Reports on lessons-learned and best practices developed	Number of lessons-learned and best practices reports	Annual	NCPD
Framework review	Coordination framework reviewed	Number of review meetings held	Review meetings report	End-term	NCPD

Annex II: References

1. Sessional Paper No. 1 of 2023 on Kenya's National Population Policy for Sustainable Development (KNPPSD).
2. National Council for Population and Development (2023) Strategic Plan, 2023-2027. Nairobi, Kenya.

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